



# 永續經營 Corporate Social Responsibility (CSR)

# 鮮活控股股份有限公司

**Sunjuice Holdings Co., Limited** 

Presenter: Sam Wu, Director

Date: 27 November, 2019





# Presentation Agenda

I Company Profile Overview

II Catering Industry & Market Overview

III Financial Performance

IV Competitive and Advantages

V Business Report

VI Future Development Strategy

VII Corporate Social Responsibility





# I. Company Profile Overview—Factory Fact







#### Kunshan

• Land Area: 32,636 m<sup>2</sup>

• Factory Area: 31,777 m<sup>2</sup>

• Staff: 472 employees

• Capacity: 55,000MT/Year

# Tianjin

• Land Area: 33,329 m<sup>2</sup>

• Factory Area: 18,180 m<sup>2</sup>

• Staff: 118 employees

• Capacity: 20,000MT/Year

# Guangdong

• Land Area: 35,675 m<sup>2</sup>

• Factory Area: 24,937 m<sup>2</sup>

• Staff: 152 employees

• Capacity: 20,000MT/Year

(Company Staff as of 31 Oct 2019)



# I. Company Profile Overview—History

Feb 1998	Fresh Life (Kunshan) Food Industry Co., Ltd. was established at Kunshan City, Suzhou, China.
May 2010	Being one of the qualified supplier providing raw materials to World Expo restaurants of customized drinks.
Dec 2010	Established a joint venture company with Jianghang Village Economic Cooperation named Kunshan
	Jianghang Ecological Agriculture Science & Technology Development Co., Ltd. at Zhangpu, Kunshan.
Mar 2011	Officially relocated to the new plant at Jujin Road, Zhangpu Township, Kunshan, Suzhou.
Sept 2012	Sunjuice Holdings Co., Ltd. was officially listed at Taipei Exchange (TPEX).
Dec 2014	Awarded "Carbon Footprint Certification" by China Quality Certificate Center (CQC).
Jan 2015	Fresh Juice Industry (Tianjin) awarded QS certification.
Jun 2015	Guangdong Fresh Juice Biotechnology Co., Ltd. awarded QS certification.
Mar 2016	Sunjuice Holdings Co., Ltd. was officially listed at Taiwan Stock Exchange (TWSE).
Dec 2016	Awarded "Top 100 of Chinese Corporate Social responsibility in Food industry" and "Staff Care Award".
Apr 2017	Suzhou Sunjuice I International Ltd. was established at Kunshan City, Suzhou, China.
Sept 2017	Accredited to Industrialization of Jiangsu Province's Leading Agricultural Businesses.
Dec 2018	Fresh Juice Industry (Kunshan) Co., Ltd. was renamed as Sunjuice Co., Ltd.
Jun 2019	The company's Guangdong factory moved to a new one.
Aug 2019	The company's Tianjin factory moved to a new one.
Aug 2019	Awarded for CSR "Corporate Citizenship Award – Little Giant Group" by Taiwan Common Wealth Magazine

for five consecutive years.



# I. Company Profile Overview—Core Products

- Product characteristics: according to the needs of different customer groups, to provide them with exclusive formula products.
- Our current products e.g. concentrated juice, flavor syrup, fruit pulp, and fruity powder, etc., mainly supply to Food & Beverage Chain System & Food Processing Company as raw materials for non-packed & prepared juice drinks.

#### 一、果汁類產品 Concentrated Juice













#### 二、果粒類產品 Fruit Jam / Pulp















#### 三、果粉類產品 Fruit Powder









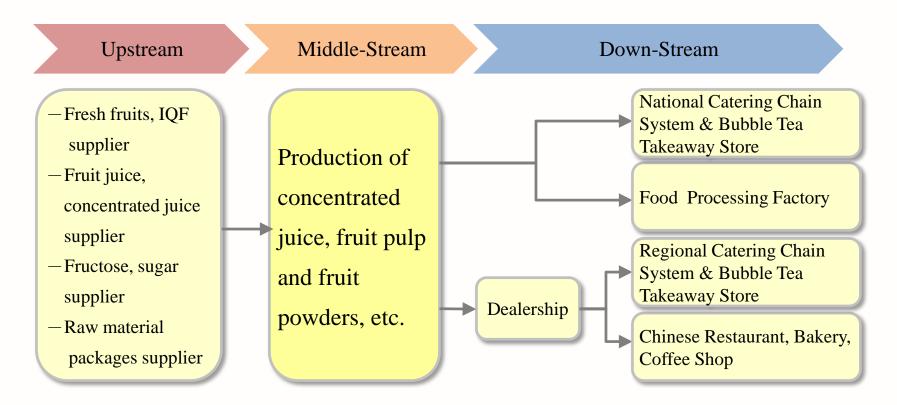






### I. Company Profile Overview

#### —Industrial Relations Chart

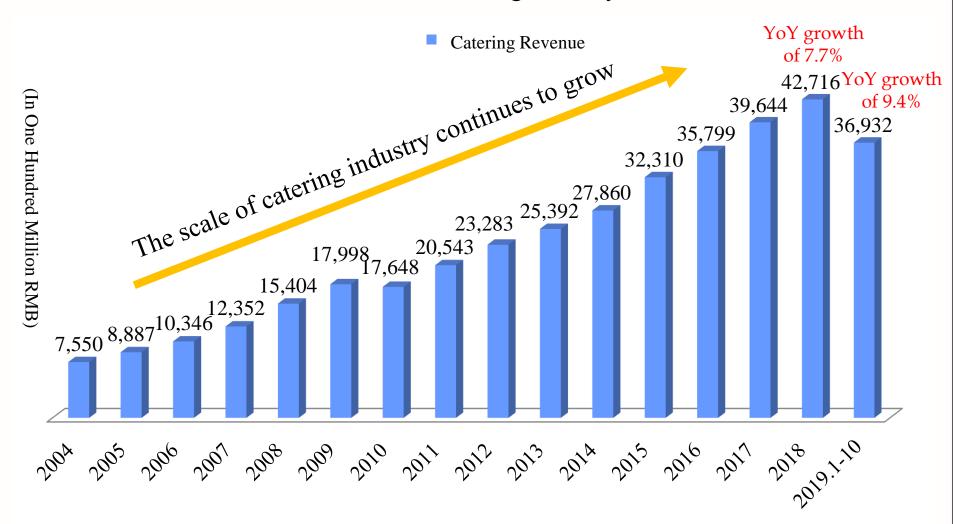


Our company is located in Middle Stream. As a raw materials supplier for non-packed & prepared juice drinks other than packed juice drink for end consumer market.



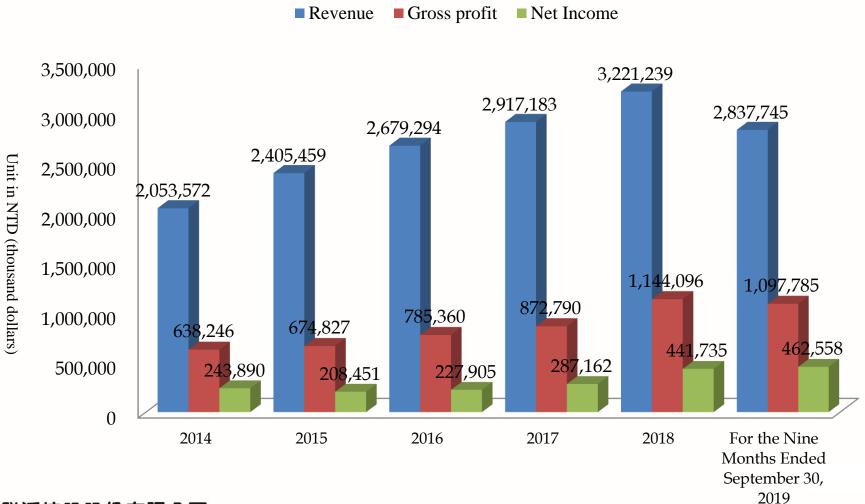
# II. Catering Industry & Market Overview

Annual Scale Growth of China's Catering Industry



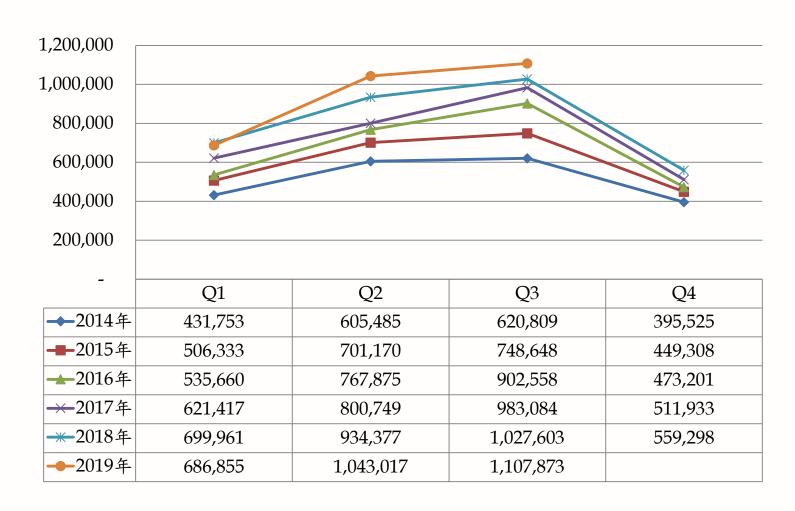


Recent Years' Revenue & Gross Profit & Net Income



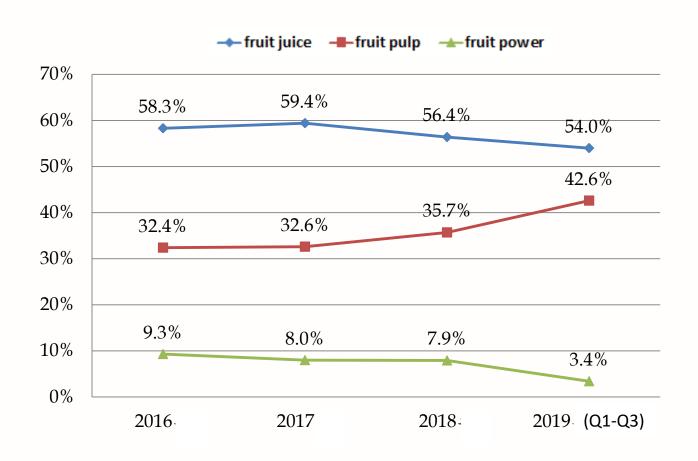


#### Recent Years' Revenue (quarterly)



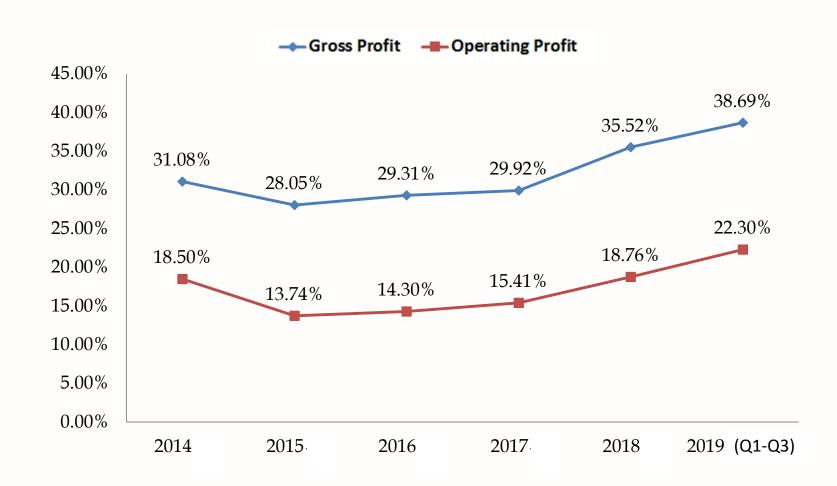


Recent Years' Revenue (product category ratio)



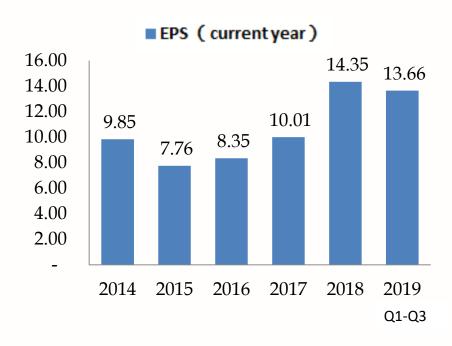


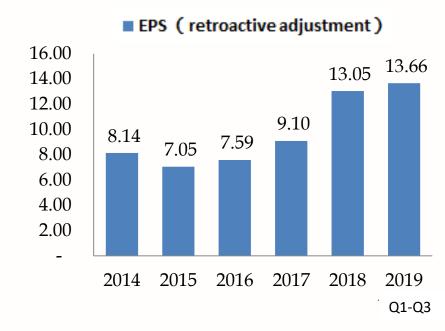
Recent Years' Gross Profit & Operating Profit





#### Recent Years' Basic EPS





Weighted average number of shares issued for the year					year	
Year	2014	2015	2016	2017	2018	2019 Q1-Q3
Number of shares(Thou sands of shares)	24,696	27,166	27,166	28,645	30,766	33,842

Weighted average number of issued shares (retrospective adjustment)					ective	
Year	2014	2015	2016	2017	2018	2019 Q1-Q3
Number of shares(Tho usands of shares)	29,882	29,882	29,882	31,509	33,842	33,842



#### Accounts Receivable Analysis & Proportion

With effective accounts receivable control & perfection of dealership management system, we have the actual occurrence of bad debt accounts for a small proportion of the last five years.

Unit in NTD (thousand dollars)

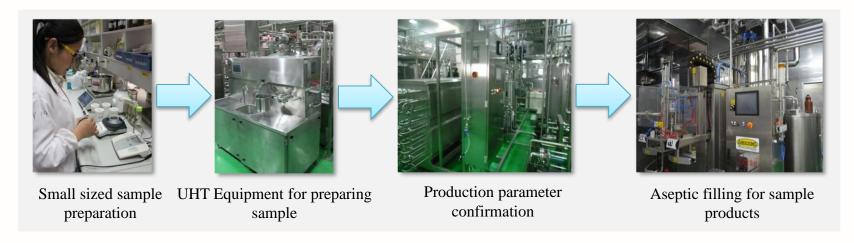
Item	2014	2015	2016	2017	2018	2019 Q1-Q3
operating revenue	2,053,572	2,405,459	2,679,294	2,917,183	3,221,239	2,837,745
bad debt ratio	0.00%	0.00%	0.00%	0.01%	0.05%	0.00%



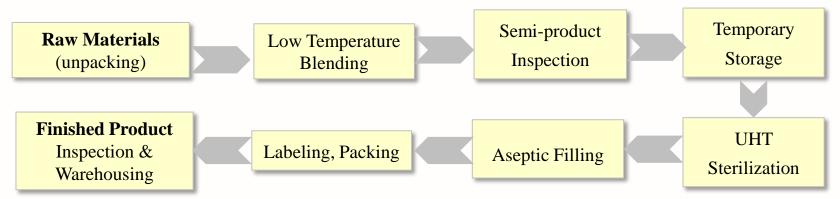


# IV. Competitive and Advantages—R&D and Patent

- Research and Development Innovation ability and patented Technology
  - 1 \ A one-stop pilot plant for innovative ideas, cost analysis and product completion in 24 hours



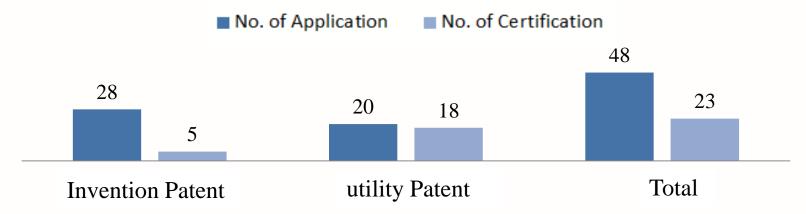
2 · Aseptic Filling Standardized Production Process





# IV. Competitive and Advantages—R&D and Patent

### 3. Patent Technology



### 4. Product Development Results

499 items of product development needs received every year

R&D Dept. set up new projects for 499 items every year

205 new products finished development every year

### 5. Core Technology

2017	2018	2019
Mouthfeel Particles Technology Upgrade	Upgrading of Microemulsion Technology	Sub-nano grinding technology of powder



# IV. Competitive and Advantages—Product Structure

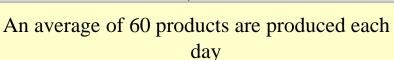
Customization and diversified product structure

ERP system classification

An average of 220 products per day

The supply chain management department will Complete the preparation of raw materials in two days.

The factory department will finish the production in two days.



The supply chain management department will finish the shipment preparation in one day.

The average daily shipment quantity is 86pieces and 422 products

Average monthly order and shipment status

Note: the above is the shipment statistics of the Kunshan factory in 2018



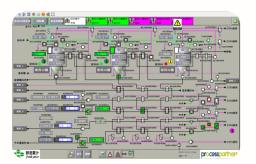


# IV. Competitive and Advantages—Production System

- High purity and safety production system
  - 1. Lean Manufacturing Plant (Toyota Production System)
- ➤ Kanban Management raising employee's independence, E-Kanban enhancing flexibility
- ➤ ERP system analysis build up standardized quality standards & production management performance indicators
- Establishment of Traceability & Product Resume System by applying barcode technology
- ➤ The real-time quantity management of MES is built, and the quality of control and control of production process is improved.
- ➤ The product realizes super net filling and aseptic filling, and constantly improves the quality.



Digital signage

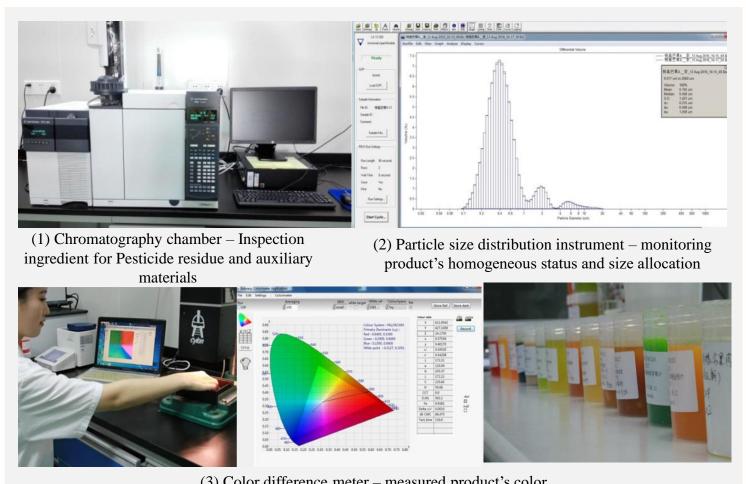


MES real-time online management



# IV. Competitive and Advantages—Production System

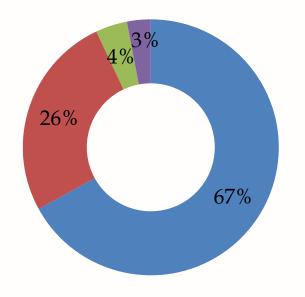
- 2. Set up Laboratory for Food Safety Inspection
- Self inspection & systemized safety evaluation for products and raw materials





# IV. Competitive and Advantages—Distribution System

Customer types in the first three quarters of 2019



- Distributor System customers
- Catering Chain System customers
- Factory System customers
- Juice Dispenser System customers





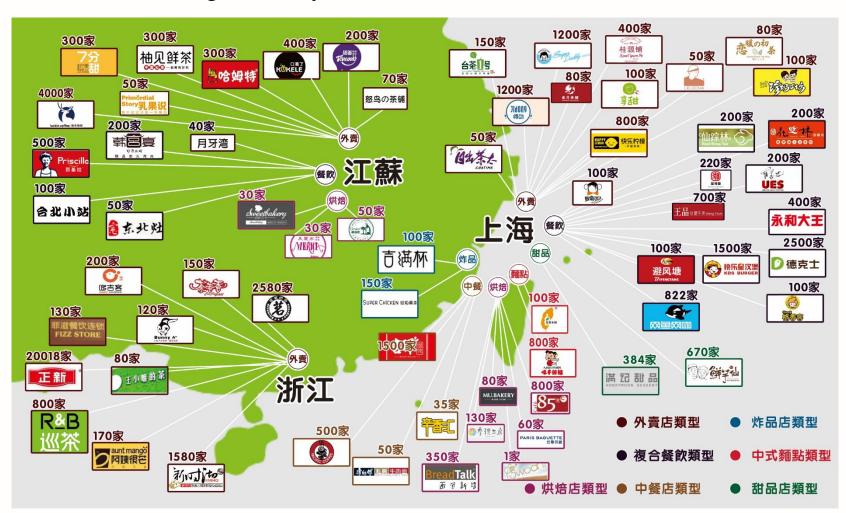






### —Catering Chain System Customers

National Catering Chain System customers





# V. Business Report—Factory System Customers

- Deep cultivation of Factory System customers
  - 1. Food processing plant customer-to-plant certification.



2. With high standards of material selection and raw material supply, it serves well-known domestic brand enterprises in the fields of food processing, such as ice cream enterprises, dairy industry, candy and so on.





# V. Business Report—Distributor Customers

 Distributor customers and local cooperation representative chain catering system customers





# V. Business Report—Distributor Customers

2019 Technical Exchange & Product Promotion Fair



The promotion conference has completed 77 times in summer, 54 times in winter.

2015年

2016年

2017年

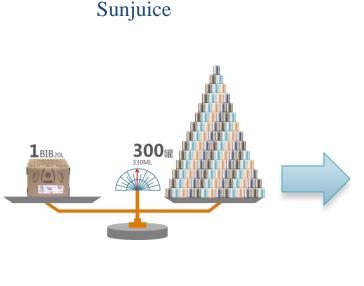
2018年

2019年



# —Juice Dispenser System Customer

Business Model of Shanghai Sense Beverage



**Manufacturing of Juice** related Products

**Standardized Drinks Solution** via Automatic Machine

Sense



Total drink solution design and food safety control

Catering Chain System



**Buffet/Fast food/Chinese Restaurant/Hotel** 

- End user protection for food safety issue
- High efficiency in standardization of drinks
- Interactive screen to elevate brand influence by generating higher profits



# —Juice Dispenser System Customer

光裕堂飲品

Total Drinks Solution with 360 Degree Drink Safety Concept



Strategic Partner



#### Marmon Group is one of Berkshire Hathaway company

- > Warren Buffett's world largest financial institution
- > Ranking No.3 as "Fortune World's Most Admired Companies"



#### The 5<sup>th</sup> contractual strategic partners

- Sharing food safety concept as international brands like McDonald.
- Elevating higher level of food safety management by upgrading automatic machine.



### —Juice Dispenser System Customer

#### 光裕堂飲品

- Continuous dispenses to ensure efficiency
- Small footprint with a small amount of syrup inventory

**Operational Efficiency** 

- Fast Installation and plug-in can be used
- No need to worry about inventory/supply

**Business Expansion** 

Menu **Innovation** 

- Multi-flavor choice
- Control the temperature and freshness of the drink

Employee Recruitment & Training

> It is not necessary for full-time staff to take care and, if necessary, be operated by the staff

Customer **Satisfaction** Level

> Integrated machines meet the needs of most customers

**Brand Protection Food Safety** 

No need to worry about quality and food safety



# -Juice Dispenser System Customer

光裕堂飲品

#### Cold Brew Coffee (Tea)

From the research and development of raw materials, baking, extraction and application, it creates unique taste experience for customers









#### Store operating model





# Customization + Standardization + Commercialization business model

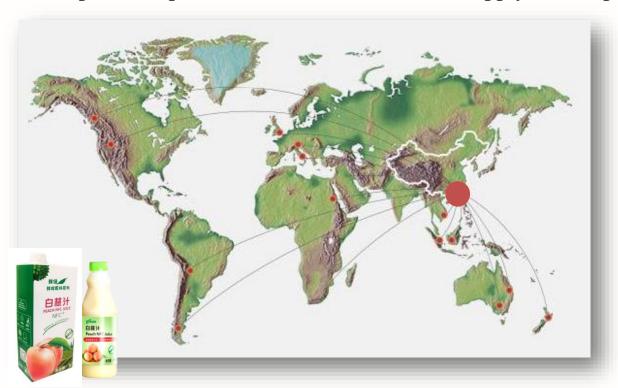
- Support rapid business development
- ➤ Assurance of food safety
- Stable quality and supply



# VI. Future Development Strategy

# —Upgrade of Product Value Chain

- NFC<sup>+</sup> Juice and Frozen Fruits
  - Innovative supply chain platform
  - ➤ Deep processing of fruit base management, equipment upgrade, production process optimization, transformation of supply chain operation







*NFC*<sup>+</sup> *Juice* 



### VI. Future Development Strategy

### —Technology Innovation

#### Whole Soybean utilization

- Elevate traditional soybean milk production process to fully utilize soybean dregs and absorb the nutrition in soybean by human body.
- > Zero bean dregs emission: zero hazardous waste water, solvent, waste residue and waste gas, reduce carbon emissions.
- ➤ Bi-product soybean hull is processed and upgraded as feed for recycling use.



Sustainable development of production mode, reduce resource consumption and improve resource utilization, reduce waste generation.

<u>UN sustainable development</u> goals (SDGs)

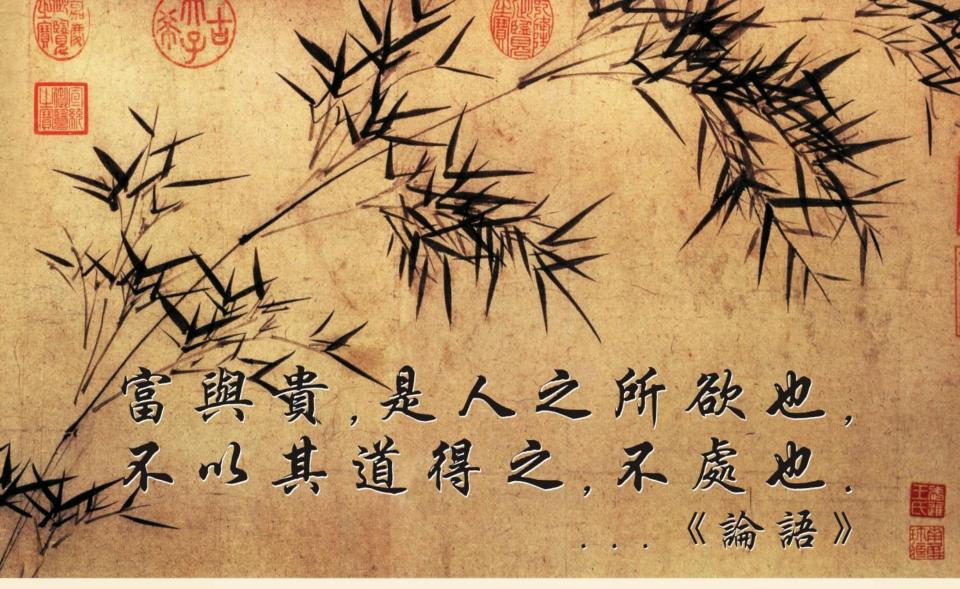


#### Soybean dregs issue

The amount of soybean residue produced by "traditional way" is more than that of raw material.



➤ Use bean powder as raw material to make bean products without waste residue discharge.



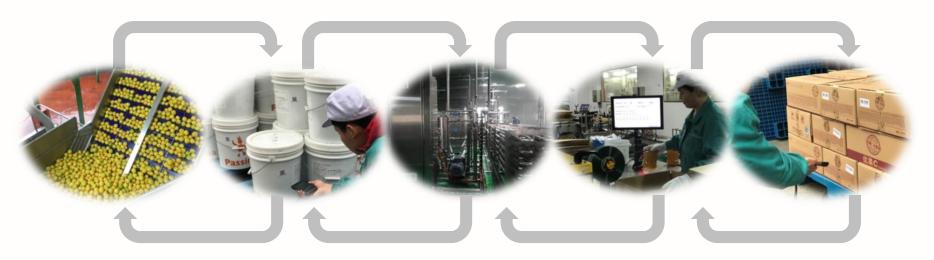
永續經營 (CSR) "Riches and honors are what men desire. If they cannot be obtained in the proper way, they should not be held. Poverty and meanness are what men dislike. If they cannot be avoided in the proper way, they should not be avoided."



Construct a food safety supply chain

With QR code management from raw materials production, processing, circulation and sales, constructing a real time food safety product resume.

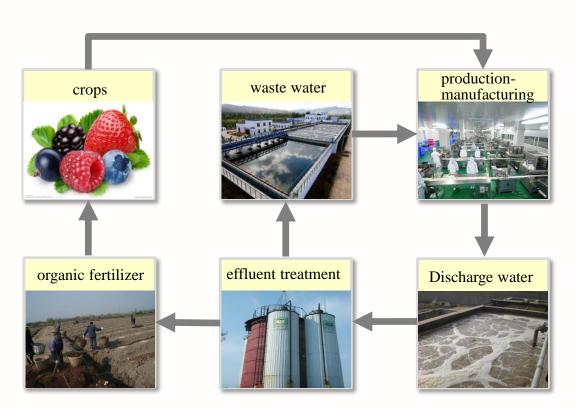






### Sustainable production cycle

Production of syrup, fruit juice, jam, at the same time will produce industrial water (including domestic water), through industrial water circulation and processing, all hit the government's reusable water standards emissions, and 100 tons of organic fertilizer in farm use.





Sustainable development of production mode, reduce resource consumption and improve resource utilization, reduce waste generation.

<u>UN sustainable development</u> <u>goals (SDGs)</u>



Deep farming community blueberry base farm

Integrate the comprehensive and coordinated development of economy,

#### society and environment

- Create value and income for local farmer
- Sightseeing picking
- Improve soil for green ecology plantation
- Environment Protection and original ecology lake
- Circulate agricultural organic fertilize

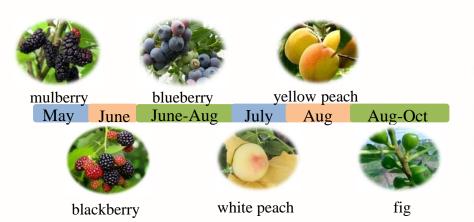






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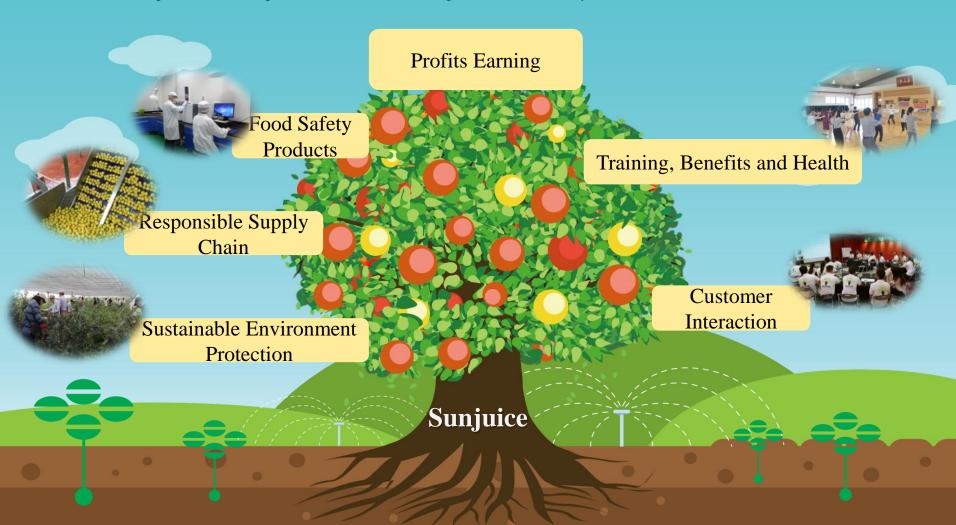








Awarded CSR "Corporate Citizenship Award – Little Giant Group" for 5 consecutive years







"It is virtuous manners which constitute the excellence of a neighborhood."

The Analects of Confucius



# Thank you for your Listening!

